

FY 2012 General Fund Principles Survey

| | Principle | In 5-Year Forecast? | Rating Categories | | | | | Comments |
|---------------------------|--|---------------------|-------------------|----------|------------|------------|----------------|--|
| | | | Strongly Disagree | Disagree | No Opinion | Agree | Strongly Agree | |
| GENERAL FUND EXPENDITURES | Increase annual Employee Compensation by 1% (consistent with the current union contract and equals approximately \$300,000 for General) | yes | PM | | | | JB, PG, BN, MP | PM - False Assumption. |
| | Maintain current Employee Benefits , which equals a 15% increase (includes all benefits like health, pension and retiree health and equals approximately \$1.5 million for General) | yes | | | BN | JB, PM | PG, MP | BN - Regarding 10%. |
| | Maintain current Programs and Services at current levels (please see FY 2012 General Fund Programs and Services Survey to provide more information) | yes | PG | JB, PM | BN | MP | | PM - Examine Parks and Rec. |
| | Increase Caregiver and Outside Agency Funding and continue with the competitive grant process (a 1% increase was assumed in the forecast) | yes | | PM, MP | BN | JB | PG | PG - Prefer up to 5% increase. MP - Maintain at FY2011 levels for now. We will evaluate this more later. |
| | Transfer \$3.0 million to the City's Capital Projects Fund to support the current 5-year plan (consistent with 5-year Capital Projects cash flow) | yes | | PM | BN | JB, PG, MP | | JB - Review projects; amount could increase or decrease based on review. |
| | Fund the Operating Cost Impacts from completed CIP projects (approximately \$290,250, however actual impacts will be determined as projects are completed throughout FY 2011) | yes | | JB, PM | BN | | PG, MP | JB - Review projects and level of operations. PM - Not clear enough. |
| | Transfer \$5.1 million to the City's Debt Service Fund (consistent with 5-year Debt Service cash flow) | yes | | | BN, MP | PM | JB, PG | |
| | Transfer \$1.2 million to the City's Parking Fund (consistent with 5-year Parking Fund forecast) | yes | | PG, MP | BN | JB, PM | | PG - Must raise fees to offset in part. MP - Hold at \$1M. |
| | Transfer funding to the RedGate Golf Fund to decrease the accumulated or annual operating deficit | no | MP | | BN | JB, PM | PG | PM - Want to re-exam. CAP. MP - For FY2011 this was \$674,000. For FY2012, this could be a similar amount, but probably at least \$500,000. |
| | Other Expenditure (please type your own principle if needed) | no | | | | | PG | PG - Do not fund for the RG losses. |
| | Other Expenditure (please type your own principle if needed) | no | | | | | | JB - New position -- coordinator for pedestrian/bicycle issues. |
| | Other Expenditure (please type your own principle if needed) | no | | | | MP | | MP - \$150,000 to start returning RedGate to nature. |
| | Other Expenditure (please type your own principle if needed) | no | | | MP | | | MP - \$10,000 branding implementation. |

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|------------------------------|---|---------------------|-------------------|----------|------------|------------|--------------------|---|
| | | | Strongly Disagree | Disagree | No Opinion | Agree | Strongly Agree | |
| GENERAL FUND REVENUES | Maintain Property Tax Rates at \$0.292 for real property and \$0.805 for personal property | yes | | | | | JB, PG, PM, BN, MP | |
| | Offer the Homeowners' Tax Credit Program , which benefits low- to moderate-income homeowners (approximately \$400,000) | yes | | | | PM | JB, PG, BN, MP | |
| | Offer the \$100 Income Tax Offset Credit (approximately \$1.54 million) | no | JB, PG | MP | BN | PM | | PM - If possible, needs rev. MP - We have to see how things add up at the end. There are a number of higher costs including the probable funding of and higher retirement funding. There is also uncertainty of resources. |
| | Assume flat revenues From Other Governments (tax duplication, highway user, police protection) | yes | | | | PG, PM, BN | JB, MP | |
| | Assume \$9.8 million in Income Tax Revenue (FY 2010 totaled approx. \$9.8 million) | yes | | JB | BN | PG, PM | MP | PM - If correct estimates. |
| | Assume Interest Earnings of 1% for the City's investment portfolio | yes | | | BN | JB, PM | PG, MP | |
| | Assume Administrative Charges consistent with the adopted Cost Allocation Plan (increase of \$288,800 to equal \$4.5 million) | yes | PM | | BN | | JB, PG, MP | |
| | Increase or decrease Fees and Charges consistent with the User Fee Study (a general 5% increase was assumed in the forecast for user fees and charges) | no | | PM, BN | MP | | JB, PG | PM - Needs clarity. MP - Have to see where this ends up. |
| | Other Revenue (please type your own principle if needed) | no | | | | | | JB - Hotel users tax -- assume no increase from last year. |
| | Other Revenue (please type your own principle if needed) | no | | | | MP | | MP - Modest increase to Town Center parking rates if necessary to gain \$200,000 more in revenues. This to avoid the increasing the G.F. subsidy to over \$1M. |

FY 2012 Enterprise Funds Principles Survey

| | Principle | In 5-Year Forecast? | Rating Categories | | | | | Comments |
|-------------------------|--|---------------------|-------------------|----------|------------|--------|----------------|--|
| | | | Strongly Disagree | Disagree | No Opinion | Agree | Strongly Agree | |
| ENTERPRISE FUNDS | Water Fund | | | | | | | |
| | Continue with rate structure adopted in May 2010 (24.5% increase or \$4.33 / \$6.23 / \$6.69 based on tier) | yes | | | BN | PM | JB, PG, MP | PG - May need increase to pay for recent repairs. |
| | Continue with current services and programmed CIP projects | yes | | PM | BN | | JB, PG, MP | PM - Details review. |
| | Sewer Fund | | | | | | | |
| | Continue with rate structure adopted in May 2010 (13% increase or \$5.26) | yes | | | BN | PM | JB, PG, MP | |
| | Continue with current services and programmed CIP projects | yes | | PM | BN | | JB, PG, MP | PM - Details rev. |
| | Refuse Fund | | | | | | | |
| | Continue with rate structure adopted in May 2010 (3.8% increase or \$407.28) | yes | | | BN | JB, PM | PG, MP | PM - Is this justified? |
| | Continue with current services and programmed CIP projects | yes | | PM | BN | JB | PG, MP | PM - Details rev. |
| | Stormwater Management Fund | | | | | | | |
| | Continue with rate structure adopted in May 2010 (27% increase or \$62.48) | yes | | | BN | PM | JB, PG, MP | |
| | Continue with current services and programmed CIP projects | yes | | PM | BN | | JB, PG, MP | PM - Details rev. |
| | Parking Fund | | | | | | | |
| | Increase Parking District Tax Rate by 10% to \$0.363 | yes | | MP | PG, BN | JB, PM | | |
| | Maintain current rates, hours, and penalties for parking | yes | | PG | | BN | JB, PM, MP | JB - Open to review of all rates and fines. PG - Must increase revenue. MP - We need to increase this income by \$200,000. |
| | Transfer \$1.2 million from the General Fund | yes | | PG | MP | BN | JB, PM | PG - Less - see above. MP - Hold at \$1M. |
| | RedGate Golf Course Fund | | | | | | | |
| | Transfer funding from the General Fund to decrease the accumulated deficit (pending M&C direction from September 20, 2010 meeting) | no | | MP | | BN | JB, PM | PG |

FY 2012 Special Revenue Funds Principles Survey

| | Principle | In 5-Year Forecast? | Rating Categories | | | | | Comments |
|--|---|---------------------|-------------------|----------|------------|------------|---------------------------|----------------------|
| | | | Strongly Disagree | Disagree | No Opinion | Agree | Strongly Agree | |
| SPECIAL REV FUNDS | Special Activities Fund | | | | | | | |
| | Maintain current special activities accounts as listed on page 3-19 of the FY 2011 Adopted Operating Budget | no | | PM | BN, MP | JB, PG | | |
| | Town Center Management District Fund | | | | | | | |
| | Maintain tax rate of \$0.116 for the Town Square Street and Area Lighting District as adopted in the FY 2011 budget (pending analysis of the FY 2012 management contract) | no | | | BN, MP | JB, PG, PM | | |
| | Maintain tax rate of \$1.32 for the Town Square Commercial District as adopted in the FY 2011 budget (pending analysis of the FY 2012 management contract) | no | | | BN, MP | JB, PG, PM | | |
| | Assume the General Fund administrative charge will increase consistent with the three year phase-in of the CAP as adopted in April 2010 (increase of \$80,000) | no | BN | PM | MP | JB | PG | PM - Details needed. |
| Speed Camera Fund | | | | | | | | |
| Maintain revenue based on 2,800 citations per month (pending further data analysis during FY 2011) | yes | | PM | MP | JB, BN | PG | PM - Can we predict this? | |

FY 2012 General Fund Programs and Services Survey

| | Page | Cost Center | FY 2011 Adopted Exp. | FY 2011 Adopted Revenue | Rating Categories | | | | | Comments |
|--------------|------|--|----------------------------|-------------------------------|---------------------------|----------|-----------------------|----------|---------------------------|---|
| | | | | | Substantially Decrease | Decrease | Maintain | Increase | Substantially Increase | |
| MC | 5-5 | Mayor and Council | \$ 237,110 | \$ - | | JB, PG | BN, MP | PM | | PG - Decrease travel. Withdraw from MML. PM - Allow for M&C projects. |
| | 5-7 | City Clerk | 361,140 | - | | | JB, PG, PM, BN, MP | | | MP - More money for the election? |
| A | 6-3 | City Attorney | 929,350 | - | | | JB, PM, BN, MP | PG | | |
| CITY MANAGER | 7-5 | Administration | 672,000 | - | | PM | JB, PG, BN, MP | | | |
| | 7-7 | Management Systems / Intergov't Affairs | 431,610 | - | | PM | JB, PG, BN, MP | | | |
| | 7-10 | Organizational Development | 181,850 | - | | PM | JB, PG, BN, MP | | | |
| | 7-12 | Rockville Economic Dev., Inc. (REDI) | 530,120 | - | | PM, BN | JB, PG, MP | | | PM - Less funding, challenge to raise funds. BN - Need to start w/ goal of public/private. |
| | 7-15 | Public Information Office | 388,960 | - | | PM | JB, BN, MP | PG | | PG - Fund branding recommendations. |
| | 7-16 | Web Site and Intranet | 167,130 | - | | PM | JB, BN, MP | PG | | |
| | 7-17 | Cable Television | 422,610 | 71,040 | | PM | JB, PG, BN, MP | | | |
| | 7-21 | Graphics, Printing, Copy and Mail Center | 894,200 | - | | PM | JB, PG, BN, MP | | | |
| | 7-23 | Neighborhood Resources | 270,160 | - | | PM | PG, BN, MP | JB | | PM - Consider closing down. |
| | 7-25 | Human Rights and Community Mediation | 119,890 | - | | PM | JB, PG, BN, MP | | | |

FY 2012 General Fund Programs and Services Survey

| | Page | Cost Center | FY 2011 Adopted Exp. | FY 2011 Adopted Revenue | Rating Categories | | | | | Comments |
|----------------|------|-------------------------------------|----------------------------|-------------------------------|---------------------------|----------|-----------------------|----------|---------------------------|-------------------------------|
| | | | | | Substantially Decrease | Decrease | Maintain | Increase | Substantially Increase | |
| CPDS | 8-5 | CPDS Executive | 220,195 | - | | | JB, PG, PM, BN, MP | | | |
| | 8-9 | Long Range Plan. and Implementation | 584,470 | - | | | JB, PG, PM, BN, MP | | | |
| | 8-13 | Zoning | 308,410 | - | | | JB, PG, PM, BN, MP | | | |
| | 8-14 | Development Review | 722,285 | 50,000 | | | JB, PG, PM, BN, MP | | | |
| | 8-16 | Historic Preservation | 142,015 | - | | | JB, PG, PM, BN, MP | | | |
| | 8-19 | Application, Processing and Permits | 889,040 | 1,135,000 | | | JB, PG, PM, BN, MP | | | |
| | 8-21 | Inspection and Code Enforcement | 695,720 | - | | PM? | JB, BN, MP | PG | | PM - Not able to deal w/prob. |
| | 8-23 | Administration and Support | 366,470 | - | | | JB, PG, PM, BN, MP | | | |
| | 8-24 | Housing | 175,160 | - | | | JB, PG, PM, BN, MP | | | PM - ? |
| FINANCE | 9-5 | Administration | 404,590 | - | | | JB, PG, PM, BN, MP | | | |
| | 9-7 | Accounting and Audit | 742,250 | - | | | JB, PG, PM, BN, MP | | | |
| | 9-9 | Systems Support and Control | 441,230 | - | | | JB, PG, PM, BN, MP | | | |
| | 9-11 | Revenue | 33,840 | - | | | JB, PG, PM, BN, MP | | | |
| | 9-15 | Purchasing and Contracts | 403,720 | - | | | JB, PG, PM, BN, MP | | | |
| | 9-16 | Stockroom | 176,080 | - | | | JB, PG, PM, BN, MP | | | |
| | 9-19 | Budget | 323,520 | - | | | JB, PG, PM, BN, MP | | | |

FY 2012 General Fund Programs and Services Survey

| | Page | Cost Center | FY 2011 Adopted Exp. | FY 2011 Adopted Revenue | Rating Categories | | | | | Comments |
|---------------|-------|---------------------------------------|----------------------|-------------------------|------------------------|----------|----------------|----------|------------------------|--|
| | | | | | Substantially Decrease | Decrease | Maintain | Increase | Substantially Increase | |
| HR | 10-5 | Human Resources | \$ 787,450 | \$ - | | | JB, PG, BN, MP | | | GENERAL COMMENT FOR HR, IT, POLICE, AND PUBLIC WORKS PM - "Unrated" because without actual figures for 2010, it is difficult to know what is needed or what is intended for next budget. |
| | 10-9 | Learning, Performance and Devel. | 192,190 | - | | | PG, BN, MP | JB | | |
| | 10-11 | Health and Wellness | 104,610 | - | | | JB, PG, BN, MP | | | |
| | 10-13 | Safety and Risk Management | 237,940 | - | | | JB, PG, BN, MP | | | |
| IT | 11-6 | IT Operations | 2,452,990 | 690,920 | | | JB, BN, MP | | PG | |
| | 11-9 | Voice Communications | 326,060 | - | | | JB, PG, BN, MP | | | |
| | 11-13 | GIS Operations | 179,170 | - | | | JB, PG, BN, MP | | | |
| POLICE | 12-7 | Management and Support - Chief | 385,790 | - | | | JB, PG, BN, MP | | | |
| | 12-9 | Community Services Office | 127,690 | - | | | JB, PG, BN, MP | | | |
| | 12-11 | Management and Support - Field Svcs | 427,250 | 403,000 | | | JB, PG, BN, MP | | | |
| | 12-12 | Patrol Teams | 3,485,970 | 109,000 | | | JB, PG, BN, MP | | | |
| | 12-15 | Management and Support - Admin. | 672,570 | - | | | JB, PG, BN, MP | | | |
| | 12-16 | Public Safety Communications Dispatch | 612,800 | - | | | JB, PG, BN, MP | | | |
| | 12-20 | Management and Support - Special Ops | 282,490 | - | | | JB, PG, MP | BN | | BN - Need to discuss increased patrols -- TB re latest crime data. |
| | 12-20 | Neighborhood Services | 394,030 | 28,000 | | | JB, PG, BN, MP | | | |
| | 12-22 | Redlight Camera | 457,910 | 630,000 | | | JB, PG, BN, MP | | | |
| | 12-23 | Specialty Patrol and Investigations | 1,325,480 | - | | | JB, PG, BN, MP | | | |
| | 12-25 | Comm. Enhance. and Code Enforcement | 561,350 | 642,000 | | | JB, PG, MP | BN | | |

FY 2012 General Fund Programs and Services Survey

| | Page | Cost Center | FY 2011 Adopted Exp. | FY 2011 Adopted Revenue | Rating Categories | | | | | Comments |
|---------------------|-------|--------------------------|----------------------------|-------------------------------|---------------------------|----------|-------------------|----------|---------------------------|--|
| | | | | | Substantially Decrease | Decrease | Maintain | Increase | Substantially Increase | |
| PUBLIC WORKS | 13-5 | Management and Support | 480,010 | - | | | JB, PG, BN, MP | | | GENERAL COMMENT FOR HR, IT, POLICE, AND PUBLIC WORKS PM - "Unrated" because without actual figures for 2010, it is difficult to know what is needed or what is intended for next budget. |
| | 13-9 | Contract Management | 566,890 | - | | | JB, PG, BN, MP | | | |
| | 13-11 | Protect Neighborhoods | 129,780 | - | | | JB, PG, BN, MP | | | |
| | 13-12 | Mobility | 302,830 | 6,600 | | | JB, PG, BN, MP | | | |
| | 13-13 | Accessibility | 265,420 | - | | | JB, PG, BN, MP | | | |
| | 13-14 | Safety and Maintenance | 983,450 | - | | | JB, PG, BN, MP | | | |
| | 13-17 | Development Review | 139,370 | 100,000 | | | JB, PG, BN, MP | | | |
| | 13-21 | Engineering | 133,490 | - | | | JB, PG, BN, MP | | | |
| | 13-23 | Environmental Management | 147,000 | - | | | JB, PG, BN, MP | | | |
| | 13-29 | Street Maintenance | 1,674,960 | - | | | JB, PG, BN, MP | | | |
| | 13-30 | Snow and Ice Removal | 207,560 | - | | | JB, PG, BN, MP | | | |
| | 13-35 | Fleet Services | 1,335,710 | 14,800 | | | JB, PG, BN, MP | | | |

FY 2012 General Fund Programs and Services Survey

| | Page | Cost Center | FY 2011 Adopted Exp. | FY 2011 Adopted Revenue | Rating Categories | | | | | Comments |
|-----------------------------|---------------------------------|--------------------------------------|----------------------|-------------------------|------------------------|--------------------|--------------------|----------|------------------------|---|
| | | | | | Substantially Decrease | Decrease | Maintain | Increase | Substantially Increase | |
| RECREATION AND PARKS | 14-7 | Rec & Parks Administration & Support | \$ 582,120 | \$ - | | PG | JB, PM, BN, MP | | | |
| | 14-9 | Special Events | 787,970 | 75,000 | | | JB, PG, PM, BN, MP | | | JB - What is possibility of increasing revenue from special events? |
| | 14-11 | Capital Projects | 225,920 | - | | | JB, PG, PM, BN, MP | | | |
| | 14-13 | Recreation Administration & Support | 537,080 | 121,500 | | PG | JB, PM, BN, MP | | | GENERAL COMMENT PG - Recover more from fees or eliminate. Programs that recover 100% of direct and indirect costs can be maintained. |
| | 14-15 | Arts | 268,370 | 61,000 | | | JB, PG, PM, BN, MP | | | |
| | 14-17 | Summer Camps | 435,280 | 437,560 | | | JB, PG, PM, BN, MP | | | |
| | 14-17 | Classes | 344,480 | 346,390 | | | JB, PG, PM, BN, MP | | | GENERAL COMMENT PM - This entire operation needs to be reviewed for costs vs. revenue. |
| | 14-18 | Adult Sports | 247,960 | 174,980 | PG | | JB, PM, BN, MP | | | |
| | 14-20 | Youth Sports | 406,670 | 263,755 | | PG | JB, PM, BN, MP | | | |
| | 14-21 | After School Recreation | 325,740 | 165,000 | | | JB, PG, PM, BN, MP | | | |
| | 14-22 | Childcare | 399,360 | 408,870 | | | JB, PG, PM, BN, MP | | | |
| | 14-22 | Outdoor Recreation | 134,690 | 66,000 | | | JB, PG, PM, BN, MP | | | BN - Need to expand programs in ER/LP. |
| | 14-24 | Teens | 231,120 | 63,000 | | | JB, PG, PM, BN, MP | | | |
| | 14-25 | Summer Playgrounds | 204,780 | 64,160 | | | JB, PG, PM, BN, MP | | | |
| | 14-27 | Senior Center Operations | 526,630 | 115,100 | | | JB, PG, PM, BN, MP | | | BN - Discuss Art in Public Places. |
| | 14-28 | Senior Citizen Support Services | 652,330 | 41,350 | | | JB, PG, PM, BN, MP | | | |
| | 14-30 | Senior Citizen Recreation | 243,970 | 62,000 | | | JB, PG, PM, BN, MP | | | |
| 14-31 | Senior Citizen Sports & Fitness | 153,970 | 55,500 | | | JB, PG, PM, BN, MP | | | | |

FY 2012 General Fund Programs and Services Survey

| | Page | Cost Center | FY 2011 Adopted Exp. | FY 2011 Adopted Revenue | Rating Categories | | | | | Comments |
|-----------------------------|-----------------------------|------------------------------------|----------------------------|-------------------------------|---------------------------|-----------------------|-----------------------|----------|---------------------------|---|
| | | | | | Substantially Decrease | Decrease | Maintain | Increase | Substantially Increase | |
| RECREATION AND PARKS, cont. | 14-33 | Community Programs Administration | 296,460 | - | | | JB, PG, PM, BN, MP | | | |
| | 14-35 | Youth & Family Services | 373,018 | 100,578 | | | JB, PG, PM, BN, MP | | | |
| | 14-37 | Linkages to Learning | 216,100 | 167,005 | | | JB, PG, PM, BN, MP | | | |
| | 14-38 | Community Programs | 527,270 | - | | | JB, PG, PM, BN, MP | | | GENERAL COMMENT PG - Recover more from fees or eliminate. Programs that recover 100% of direct and indirect costs can be maintained. |
| | 14-45 | Civic Center Complex | 1,308,780 | 861,000 | | | JB, PG, PM, BN, MP | | | |
| | 14-47 | Croydon Creek Nature Center | 246,100 | 66,700 | | | JB, PG, PM, BN, MP | | | GENERAL COMMENT PM - This entire operation needs to be reviewed for costs vs. revenue. |
| | 14-48 | Facilities Maintenance | 2,745,340 | 44,150 | | | JB, PG, PM, BN, MP | | | |
| | 14-49 | Lincoln Park Community Center | 349,490 | 52,600 | | | JB, PG, PM, BN, MP | | | |
| | 14-50 | Swim and Fitness Center | 1,730,430 | 1,694,000 | | | JB, PG, PM, BN, MP | | | |
| | 14-52 | Thomas Farm Community Center | 417,480 | 180,000 | | | JB, PG, PM, BN, MP | | | |
| | 14-54 | Twinbrook Community Recreation Ctr | 372,530 | 135,100 | | | JB, PG, PM, BN, MP | | | |
| | 14-58 | Parks Administration & Support | \$ 598,350 | \$ - | | PG | JB, PM, BN, MP | | | |
| | 14-59 | East Parks Services | 485,830 | - | | | JB, PG, PM, BN, MP | | | |
| | 14-60 | West Parks Services | 567,720 | - | | | JB, PG, PM, BN, MP | | | |
| | 14-61 | Athletic Fields Services | 555,900 | - | | | JB, PG, PM, BN, MP | | | |
| | 14-62 | Horticulture Services | 854,700 | - | | | JB, PG, PM, BN, MP | | | |
| | 14-64 | Rights-of-Way Services | 424,830 | - | | | JB, PG, PM, BN, MP | | | |
| | 14-65 | Urban Forestry Maintenance | 920,470 | - | | | JB, PG, PM, BN, MP | | | |
| 14-66 | Forestry Development Review | 162,690 | 60,000 | | | JB, PG, PM, BN, MP | | | | |

FY 2012 All Funds CIP Survey - Funded Projects

| | Page | Project | M = Maintenance | Fund | FY 2012 Estimated Funding | Rating Categories | | | | | Comments |
|----------------------|------|-----------------------------------|--------------------|---------|---------------------------------|---------------------------|----------|-----------------------|------------|--|--|
| | | | | | | Substantially Decrease | Decrease | Maintain | Increase | Substantially Increase | |
| REC AND PARKS | 32 | Asphalt/Concrete Improvements | M | Capital | \$ 182,000 | | | JB, PG, PM, BN, MP | | | <p align="center">GENERAL COMMENT (per 10/20/10 email) MP - CIP rules: (1) If it's new and it results in operational costs, it needs to go on hold for review and probable elimination. (2) If it already exists, we should maintain it. (3) If it is new, has no operational costs, and is compelling, for example handicapped spaces, we should do it. (4) If it is new, not compelling, and no operational costs, we should hold it for review.</p> |
| | 33 | Athletic Court System Improv. | M | Capital | 105,000 | | | JB, PG, PM, BN, MP | | | |
| | 34 | Ballfield Equipment Replacement | M | Capital | 156,800 | | | JB, PG, PM, BN, MP | | | |
| | 40 | Glenview Mansion and Cottage Imp. | | Capital | 312,000 | | | JB, PG, PM, BN, MP | | | |
| | 42 | HVAC Replacement - City Bldgs | M | Capital | 150,000 | | | JB, PG, PM, BN, MP | | | |
| | 43 | King Farm "Farmstead" Park | | Capital | 128,000 | | | JB, PG, PM, BN, MP | | | |
| | 44 | Maryvale Park Improvements | | Capital | 106,745 | | PM | JB, PG, BN, MP | | PM - The SWM is only item? | |
| | 50 | Playground Equip. Replacement | M | Capital | 420,000 | | | JB, PG, PM, MP | BN | JB - Review. | |
| | 56 | Swim and Fitness Center Improv. | M | Capital | 160,000 | | | JB, MP | PG, PM, BN | PM - Needs serious work. | |
| TRANS | 63 | Asphalt Repair and Replacement | M | Capital | 2,313,500 | | | JB, PG, PM, BN | MP | MP - Get back to a 10-year cycle. | |
| | 65 | Battery Back-up Systems | | Speed | 105,000 | | | JB, PM, BN, MP | PG | | |
| | 66 | Bridge Rehabilitation | M | Capital | 256,000 | | | JB, PG, PM, BN, MP | | | |
| | 68 | Concrete Repair and Replacement | M | Capital | 1,748,000 | | | JB, PG, PM, BN, MP | | | |
| | 71 | Pedestrian Safety | M | Capital | 50,000 | | | PG, PM, BN, MP | JB | JB - Use of TDM funds. | |
| | 72 | Rockville Intermodal Access | | Capital | 600,000 | | | PG, PM, BN, MP | JB | JB - Use of TDM funds. PM - What is this? Balt. Rd? | |
| | 73 | Sidewalks | M | Capital | 200,000 | | | PG, PM, BN, MP | JB | JB - Use of TDM funds. | |
| | 75 | Street Lighting Improvements | M | Capital | 50,000 | | | PM, BN, MP | JB, PG | JB - Use of TDM funds. | |
| | 76 | Traffic Controls: Citywide | M | Capital | 100,000 | | | JB, PG, PM, BN, MP | | | |

FY 2012 All Funds CIP Survey - Funded Projects

| | Page | Project | M = Maintenance | Fund | FY 2012 Estimated Funding | Rating Categories | | | | | Comments |
|-----|------|-----------------------------------|--------------------|------------------------------------|---------------------------------|---------------------------|----------|-----------------------|----------|---------------------------|----------|
| | | | | | | Substantially Decrease | Decrease | Maintain | Increase | Substantially Increase | |
| SWM | 85 | Glenora SWM Pond | | SWM | 292,000 | | | JB, PG, PM, BN, MP | | | |
| | 86 | Glenora Tributary — Middle | | SWM | 590,000 | | | JB, PG, PM, BN, MP | | | |
| | 87 | Horizon Hill SWM Ponds | | SWM | 850,000 | | | JB, PG, PM, BN, MP | | | |
| | 90 | Storm Sewer Rehabilitation | M | SWM | 180,000 | | | JB, PG, PM, BN, MP | | | |
| | 94 | Woottons Mill Park — Lower | | SWM | 140,000 | | | JB, PG, PM, BN, MP | | | |
| UTL | 101 | Blue Plains Wastewater Treatment | M | Sewer | 8,596,000 | | | JB, PG, PM, BN, MP | | | |
| | 105 | Sewer Rehabilitation | M | Sewer | 1,413,000 | | | JB, PG, PM, BN, MP | | | |
| | 109 | Water Main Rehabilitation | M | Water | 3,083,000 | | | JB, PG, PM, BN, MP | | | |
| | 113 | Water System Facility Improvement | | Water | 600,000 | | | JB, PG, PM, BN, MP | | | |
| GEN | 122 | ESS and Budget Systems | | Capital | 250,000 | | | JB, PG, PM, BN, MP | | | |
| | 129 | Vehicles for City Use | M | Cap/Water/ Sewer/SWM /Refuse | 1,353,252 | | BN | JB, PG, PM, MP | | | |

FY 2012 All Funds CIP Survey - Unfunded Projects

| | Page | Project | M = Maintenance | Fund | FY 2011 Unfunded | FY 2012 Estimated Unfunded | Rating | | | Comments |
|----------------------|------|-------------------------------------|--------------------|---------|---------------------|----------------------------------|--------------------|-----------------------|--------|--|
| | | | | | | | Remove from CIP | Maintain Unfunded | Fund | |
| REC AND PARKS | 35 | Civic Center Improvements | | Capital | \$ - | \$ 931,450 | PM | JB, PG, BN, MP | | |
| | 36 | Community/Park Enhancement | | Capital | 160,000 | - | | JB, PG, PM, BN, MP | | |
| | 38 | F. Scott Fitzgerald Theatre Improv. | | Capital | 232,000 | 743,000 | PM | JB, PG, BN, MP | | PM - No moveable orchestra pit. |
| | 41 | Greenway Streetscape Corridors | | Capital | - | 32,000 | PM | JB, PG, BN, MP | | PM - Unnecessary. |
| | 44 | Maryvale Park Improvements | | Capital | - | 56,100 | PM | JB, MP, PG | BN | PM - Already p.7, why more? (note: this refers to the Maryvale project on the Funded Projects survey) BN - Isn't this done? |
| | 45 | Mattie J. T. Stepanek Park | | Capital | - | 65,000 | | JB, PG, PM, BN, MP | | BN - Isn't this done? |
| | 47 | Park Pedestrian Bridge Improvement | M | Capital | 116,300 | 114,000 | | JB, PG, PM, BN, MP | | PM - Fix Ped. Bridge on Stonestreet. |
| | 53 | Rockcrest Recreation Center | | Capital | - | 72,000 | | JB, PG, PM, BN, MP | | |
| | 55 | Senior Center Improvements | | Capital | - | 500,000 | | JB, PG, PM, BN, MP | | |
| | 56 | Swim and Fitness Center Improv. | M | Capital | 713,233 | - | | JB, PG, PM, MP | BN | |
| TRANS | 62 | Accessible Pedestrian Signals | | Speed | - | 450,000 | | PG, PM, MP | JB, BN | JB - Partial funding -- from TDM funds. |
| | 63 | Asphalt Repair and Replacement | M | Capital | 1,549,500 | 317,420 | | JB, PG, PM, BN, MP | | |
| | 64 | Avery Road — Reconstruction | | Capital | - | 300,000 | | JB, PG, PM, BN, MP | | |
| | 68 | Concrete Repair and Replacement | M | Capital | 1,124,000 | - | | JB, PG, PM, BN, MP | | |
| | 69 | Illuminated Street Name Signs | | Speed | 110,000 | 110,000 | | JB, PG, PM, BN, MP | | |
| | 71 | Pedestrian Safety | M | Speed | - | 200,000 | | JB, PG, PM, BN, MP | | |
| | 73 | Sidewalks | M | Speed | - | 460,000 | | PG, PM, MP | JB, BN | JB - Speed and TDM funds. |
| | 74 | Southlawn Lane | | Capital | - | 100,000 | | JB, PG, PM, BN, MP | | |
| | 75 | Street Lighting Improvements | M | Speed | - | 200,000 | | JB, PG, PM, BN, MP | | |
| | 76 | Traffic Controls: Citywide | M | Speed | - | 100,000 | | JB, PG, PM, BN, MP | | |

FY 2012 All Funds CIP Survey - Unfunded Projects

| | Page | Project | M = Maintenance | Fund | FY 2011 Unfunded | FY 2012 Estimated Unfunded | Rating | | | Comments |
|-----|------|----------------------------|--------------------|-------------------------|---------------------|----------------------------------|--------------------|-----------------------|------|-------------------------------------|
| | | | | | | | Remove from CIP | Maintain Unfunded | Fund | |
| SWM | 87 | Horizon Hill SWM Ponds | | SWM | - | 115,000 | | JB, PG, PM, BN, MP | | |
| UTL | 105 | Sewer Rehabilitation | M | Sewer | 727,500 | - | | JB, PG, PM, BN, MP | | |
| GEN | 120 | City Hall Improvement | | Capital | - | 1,600,000 | PM, BN | JB, MP, PG | | PM - Not this year, emergency only. |
| | 121 | Enterprise Software System | | Cap/Water/ Sewer/SWM | - | 300,000 | | JB, PM, BN, MP | PG | |